CBCGB Board of Elders ("BoE") February 11, 2023

Present: Chaw-Bing Chang, KC Chu (CBE chair), Yuguang He (BoE chair), Paul Huang (BOE secretary), Juta Pan (Senior Pastor), Ji-yong Wang, Ruike Wang
Invitees: Paul Lowe (HR), Ye Tang (Head BoD), He Dong (deacon, deputy treasurer), Ligong Xu (deacon, treasurer), Joshua Kuiyou Lin (deacon, Sunday School President), Chunyi Hu (Chair, Spiritual Formation Ministry)

Date/time: 09:00 - 13:00, February 11, 2023 **Location**: Hybrid meeting (zoom)

Opening prayer (E. Yuguang)

Brief sharing (E. Paul)

- Paul shared his learnings from the Japanese mission field during his stay in Tokyo from Jan. 20 to Jan. 26.
- Lessons learned:
 - 1. Japan only has a 0.18% Christian population imagine what 1.8/1000 means?
 - 2. Challenges to evangelize in Japan
 - i. Deep influence of Shinto
 - ii. Religious syncretism
 - iii. Hierarchical cultural background
 - iv. Influence of Unification church
 - 3. Opportunities:
 - i. Many Chinese immigrants live in Japan. Can it be the next wave of revival?
 - ii. Many influential Japanese intellects/authors are Christians
 - iii. The exchange rate makes US dollars are very effective to support the missions in Japan

Update for the state of the church-Major events and developments of the whole church (Juta)

- CB:
 - 01/06-07: Vision Kicked off
 - o 01/20-21: Pre-marital counseling teachers traning
 - 02/03-05: Marriage and Family retreat
 - marriage and Family, Vision plan
 - Leadership workshop: 03/04
- CM:

- Fellowships' lunar new year celebration and outreach
- At least 10 Fellowships held lunar new year celebrations.
- Fall Sunday school ended, Spring SS starts
- Moving Spring Evangelistic meeting to April 28-30
- Stephen Ministry recruits new coworkers
- Stephen Ministry: Caregiver recruit on the process
- Spring Evangelistic meeting: Schedule changes from 03/31-04/02 to 04/28-30
- Brandeis student fellowship re-starts
- COM:
 - Spring semester starts, Young parents fellowship (12-15 families are interested)
 - Winter student retreat: Fewer students attend
 - Young Family meetings started twice a month.
 - family ministry
 - Stephen Ministry: Caregiver recruit on the process
 - Spring Evangelistic meeting: Schedule changes from 03/31-04/02 to 04/28-30
 - Brandeis student fellowship re-starts
- ChM:
 - Planning the caring of children with special needs.
 - 05/06 Special training of coworkers working with special needs children by The May
- YM:
 - Winter break starts
 - Senior and Junior retreats
 - Winter Retreat: Senior 02/18-20; junior 02/25-27.
- Churchwide:
 - 3/05 commissions 3 Short Term Mission (Kyrgyzstan, COCM, Honduras teams)
 - YM staff search is still on-going
 - Minister Patrick's ordination service at 1:30 PM on Feb. 11
 - Making a better connection with other sister or daughter churches--An initial meeting in February
 - Positive responses from Pastor T.K. Chuang to our greetings and gifts. He also agrees to be the CM Spring Evangelistic Meeting in April—one more step toward reconciliation?
- Pastoral Staff:
 - Search for Youth Ministry staff : Second meeting this week.
 - Minister Patrick's ordination service: This afternoon at 1:30
 - Ministry issues study in 2023
 - Abortion Article has finalized (finally)
 - How to care for members with special situations and needs?
 - How to reach the Younger Generation?
 - Making a better connection with other sister or daughter churches--An initial meeting in February
 - Pastor T. K. Chuang agrees to be the CM Spring Evangelistic Meeting in April
 - CM, CB, and COM attendance decline. This is possibly seasonable.

CM Spiritual Formation Review (Chun-Yi and Deacon Josh)

- CM Spiritual Formation ministry consists of the following ministries: (1) Chinese Adult Sunday School, (2) Theological Workshop, (3) Library, (4) Bookstore (5) Vocational Ministry, (6) Scripture Memorization
- CM Sunday School:
 - We tried a new format of panel discussion for the Fall Chapel class on Christian ethics.
 - Objectives: to demonstrate how Christians can maintain the absolutes firmly, respect the relatives lovingly, and discern between the two wisely.
 - More work when preparing for the course.
 - It was largely well-received: both the students and teachers have learned a lot from this process, and we will try to encourage similar interactive sessions in the future.
 - Integrating the core courses
 - Have the courses on a rotating basis, ideally in a coordinated way.
 - The teachers can have time to attend other SS classes and have rest
 - To avoid diluting students among too many SS classes at the same time.
 - Promotional videos and materials
 - We will now regularly make promotional videos for the main teaching seasons (Spring and Fall) in a coordinated team effort
 - Each class does not spend too much time updating their portion (just a 20-second short recording for each class).
 - Others:
 - More integration and coordination within essential classes and between elective and essential classes.
 - We are designing some men-focused and vocation-focused classes (in cooperation with the vocational ministries).
 - We are hoping this can be more interactive than lecture-based. The fully designed classes will likely be ready in Fall.
 - Challenges
 - IT support for each class;
 - Class of Zion fellowship;
 - Establishments of SF Policies

[Action] :

- The A/V system at chapel needs to be improved, because the theme class at chapel are important resources for our members and people from other churches and overseas
- The uses of videos by outside speakers in CM Sunday School can be review and decided the suitability by CM Spiritual Formation Committee instead of asking review of Pastoral Staff
- Please develop the policy for the CM Spiritual Formation Ministry

BOD updates-Major activities and planning (Deacon Ye Tang)

- Property Project Updates
 - ChM renovation
 - Signage installation
 - Choice of colors are still in process
 - Resume the Safety and Security committee (CERT) and the kick-of meeting held on Jan. 30th
 - Property Maintenance & Management
 - Sunday services support.
 - Indoor fellowship spring festival gathering support.
 - Church-wide cleaning and winter maintenance
 - Church office support (bills , invoices, town inspections, etc)
 - Purchase supplies and equipment maintenance
 - 1. Fixing the kitchen hot water tea tank significantly lower the required cost
 - 2. Kitchen coworkers serving on Sunday lunch time
 - 3. Church office basement water pipes burst due to weekend record breaking cold
 - 4. Repairment is undergoing

Facility Rental Application of Willows Christian Montessori School

- Willows Christian Montessori School plans to use Room 108 at Children Ministry as an expansion of their facility in Lexington.
 - Children MInistry agreed with the application and is willing to give it a try.
 - The initial trial contract will be 2-year and annually reviewed each year to see if there are any violations.
- Receive contract example from Boston Chinese Evangelical Church (BCEC) as a reference to develop the requirements for our contract.
 - Need help from BoD and BoE on providing the framework for the draft contract
 - Draft the requirements to be included in the contract
 - Need peer review on the draft requirements (Proposal: Tony Ng, Stewardship, Office director, Children Ministry, and BoE)
- Consulted w. 3 attorneys: ~320/hour, 5-10 hours work and calendar is about 1 week for the contract development
 - Stewardship estimate the rent is 3K/month for the minimum, and the maximum is 6K/month

[Action] :

- Finalize the choice of the lawyers (E. Paul)
- Working with the coworkers to finalize the developments of the contract (E. Paul)
- Request the relevant coworker's review on the draft requirements (Tony Ng, Stewardship, Office director, Children Ministry, and BoE) (E. Paul)

Finance Committee Update (He Dong, Ligong Xu)

• Finance committee review reimbursement practices

- Reimbursement of 50% SECA (Self-Employment Contribution Act), tax, if a pastoral staff elects not to pay FICA (social security and medicare) tax
 - The Church side may need to revise W-2 or 1099?
- Employees may need to file an amendment tax return. In 2021 and 2022 we will have 3 pastors using 50% SECA reimbursement. We generally didn't withhold FICA tax for pastors.
 - Did our church file IRS f8274?
 - Did all other pastors file IRS f4361 and get approved by the IRS?
 - 50% of reimbursement
- Reimbursement of health plan cost through spouse's employer by payroll deduction
 - Generally the payroll deduction is the pre-tax deduction, therefore our reimbursement is taxable
 - The Church side may need to revise w-2 or 1099 for 2022 and probably 2021 for the pastor use this program
 - Employees may need to file an amendment tax return.

[Action] :

- 1. Consult a tax expert (HR will help connect tax consultant with Finance Deacon)
- 2. Contact Park Street church Finance controller for consultation (E. Paul)
- 3. HR manager works with all pastors to understand the tax filing (Paul L.)
- 4. Actions on Finance department
 - a. Generate the shared folder between Finance Committee and HR committee (Ligong)
 - b. Finance depart to generate a checklist (Finance Department)
 - c. FICA reimbursement will go through the payroll (D. Ligong and He)

CBE Update (E. KC)

- First 14 months (from 12/18/2021 2/4/2023)
 - Received 53 pledges total is \$307,772.
 - Total donation received in 14 months: \$264,020
 - Total CBE fund at the end of Jan 2023 : \$1,470K
 - Pledge participation rate is still kind of low.
- Revised quote from Callahan/Hoffman Co, Inc.
 - Design & Build:
 - Phase I: \$2,121K
 - Phase II: \$1,490K
 - Phase III:\$ 792K
 - Total: \$4,403K (Design & Permit: \$293K, Build: \$4,110K)
- Funding Projection For Phase I
 - Current funding by Jan. 2023: \$1,470 K
 - Projected funding by Jan. 2024: \$1,650 K
 - Adding \$300 K from capital fund: \$1,950 K
 - Phase I design and build cost: \$2,121 K
 - Shortfall: \$171K

Initial Meeting with 6 Town Officials	Jan 25,2023
Meetings with Contractor/Design Engineers	Jan 30, 2023
Future Meetings with Town Officials	TBD
Future Meetings with Contractor/Design Engineers	TBD

- [Actions]:
 - The contractor will talk to the Lexington town to finalize the requirements for applying the Building permit.
 - Contractor will finalize the final written quote for Phase 1.
 - BoE needs to approve the final written contract.
 - CC needs to approve the transferring of more money from the capital fund to CBE fund.

Closing prayer: E. Paul

Acronyms

ANM: Afghan Neighbor Ministry BoD: Board of Deacons **BoE: Board of Elders** CB: Cross-Bridge Ministry CBCGB: Chinese Bible Church of Greater Boston **CBCGL:** Chinese Bible Church of Greater Lowell **CBE:** Church Building Expansion **CBET:** Church Building Expansion Team **CBEAT:** Church Building Expansion Advisors Team CC: Church Council CCSANA: Chinese Christian Scholars Association in North America COC: Community Outreach Commission COPAHNI: the Fellowship of Hispanic Pastors of New England (Confraternidad de Pastores Hispanos de Nueva Inglaterra) **CES:** Chinese-Evangelical Seminary CESA: Chinese-Evangelical Seminary of North America ChM: Children Ministry CM: Chinese Ministry COM: City Outreach Ministry **DNC: Deacon Nomination Committee** ESL: English as the Second Language FHEPNE: Fellowship of Haitian Evangelical Pastors of New England HR: Human Resources **IPS: Investment Policy Statement**

IT: Information Technology MA: Master of Arts MC: Mission Committee MGM: Mandarine Gospel Meeting MoU: Memorandum of Understanding NCNI: Neighbor Church NST: Neighborhood Support Team NYT: New York Times SIV: Special Immigration Visa SS: Sunday School SSC: Social-Security Card TT: Total YM: Youth Ministry