In Attendance

- Board of Elders (BoE): Paul Huang (BoE Chairman), Chaw-Bing Chang, Ji-yong Wang, Ruike Wang
- **Board of Deacons (BoD):** Samuel Chang (Head Deacon), Elbert Chang, Kelly Hsu, Hongwei Huang, Jianglin Liang, Keuiyu Joshua Lin, Beata Shih, Ye Tang, Dazhi Wang, Stan Wang, Ligong Xu, Yanhua Yan
- **Pastoral Staff:** Senior Pastor Juta Pan, Minister Taylor Birkhimer, Minister Duane Chang, Pastor Steve Chang, Minister Juan Chen, Pastor Jennifer Lin, Tony Ng, Pastor Yuegang Zhang, Pastor Jeff Hwang, Minister Patrick Chen
- Additional Attendees: Nancy Cintolo, Eric Chu
- New Attendees:
 - Elders: KC Chu
 - Deacons: Petek Altug, Philip Sailer, Jianzhong Yang
- Absentees:
 - Elders: None
 - Deacons: None
 - Pastors: None

Location: Online Zoom Meeting

Meeting Agenda & Minutes

- Meeting started at 9:02 AM. Elder Paul opened in prayer.
- Introduce Newly Elected Deacons and Elders
- Report from Pastoral Staff
 - Recent impacts of COVID-19 Outbreak at CBCGB
 - Recent situation caused a drop of the in-person attendance and forced the church to adjust our re-opening situation
 - Surge of cases in MA and the entire world
 - Development of Omicron variant
 - The recent cases in the church
 - Church's adjustment until 1/2/2022
 - CM, CB, Children's program, and Youth Sunday school are temporarily back online
 - No Friday Awana and Youth meetings
 - Fellowships can decide for themselves if they want to meet in person
 - Pastoral staff meetings are back to online
 - COM will remain the same as there are no confirmed cases
 - Suggested attitude
 - Be prudent of the situation
 - Trust God's protection and guidance
 - Respect the congregation
 - Deal with the immediate situation, but plan for the future
 - Ministry direction for 2022
 - Prepare for return of "new norm"
 - Family Ministry
 - Reach out to the younger generation
 - Develop opportunities for online outreach
 - Prepare for the actions of mission, evangelism, and social concern

- Important Events and Plan from Sept. to Dec.
 - 9/24-9/26: CM fall Evangelistic Meeting
 - 9/24-9/26: CB Retreat
 - 10/8-10/10: COM retreat
 - 10/13: Minister Duane's ordination service
 - 10/17: Annual service and meeting
 - 11/12-11/14: Mission/social concern conference
 - Preparation of CBE campaign and townhall meetings on 12/5
 - NCPI follow-up
- Upcoming important events and plan
 - Advent start from 11/28
 - Three joint services:
 - 12/19: Christmas Sunday services
 - 12/24 Christmas Eve service
 - 1/2: New Year Joint service
 - Planning a few retreats in January and February
 - 4/1-4/3: CM spring Gospel meeting
- Pastoral Staff
 - Minister Patrick Chen was on board on 10/1 and we will plan for his ordination in 2022
 - Minister Kola left for mission to Taiwan after 10/31
 - Pastor Ziyi will take sabbatical level from 1/1/2022 to 6/30/2022
 - Pastor Juta will teach a seminarian course in Global Mission Seminary from 2/14-2/25
- CM Caring
 - Stephen Ministries (SM): 45 are actively involved
 - Benevolence Fund: 3 were provided
 - CM Baptismal ceremony: 9 candidates rescheduled to 1/9/2022
 - Funeral Services: 5 were provided
 - Steve (Ziyi) will be off for his sabbatical in the first half of 2022: 1/1 to 6/30
- CM Fellowships
 - Fellowships keep gathering, stay healthy and unified
 - 7 fellowships are in a hybrid mode (some members meet at church and others online)
 Other fellowships are online
 - Fellowships celebrated Thanksgiving online, counted blessings, and invited seekers to attend
 - Fellowships are helping with Awana, Sunday ushering at church
 - Fellowships cleaned up tree leaves at church
 - Fellowships had outings, cared for each other, kept sharing the Gospel to seekers
- Children's Ministry
 - Virtual Fall Harvest Program: 50+ participants
 - Recent children's ministry COVID cases recovered
 - We need a Children's Worship core leader, a Friday night Nursery core leader, and more teacher's
 - Continue to visit and support children, families, and co-workers
 - Recent onsite attendance: 60-30 children's worship, MS, SS, AWANA, Philly
 - Recent online attendance: 45 at children's worship, 18 at Mustard Seed
 - Core leaders' meeting: 1/9/2022
 - Empower God's Children Conference scheduled for 9/10/2022
 - Influx of special needs, autism, ADHD, etc.

- Continued partnership with COM and CB home group
- COM
 - Fall retreat: 108 registered, including 13 seekers, 6 of them decided to become Christians
 - Fall baptism: 4 sisters were baptized on 9/21
 - Thanksgiving: 10 fellowships or small groups hosted special gatherings, outreached to many non-believers
 - Fellowship counselors trainings: 36 attended advanced training on 10/17, and 10/24 attended basic training on 11/21
 - Sunday service: average attendance is 44 online, 107 adults, and 19 children in person, more than 60 newcomers since September
 - Current sermon series: The Gospel of Matthew (Dec-Spr)
 - Upcoming events: Christmas Eve Service (12/24), Child Dedication (12/26), Advanced counselors training (12/26), Student Winter Retreat (1/14-1/16), Baptism Class (2/27-4/3)
- Youth
 - Transitioned to completely in person in November for both ALIVE and SS, average attendance
 - Friday: 90-100
 - Sunday: 35-45
 - Counselor and servant team meeting in person this fall
 - Still need counselors for the 6th graders
 - Ongoing worship team and servant team trainings/meetings
 - Passion Night: 11/26 and other youth groups joined
 - Two nights of COVID scares postponing youth Christmas party
 - Parent meeting: 11/7 very small turnout
 - Upcoming: Winter Retreat (February)
- Cross Bridge
 - Current Sermon Series: Jesus is Better: A Sermon Series on Hebrews
 - ICF and Charis: Summer CrossGen separated into ICF and Charis in-person groups, focused on outreach, community and prayer, study is tracking with Hebrews sermon series
 - Average 136 in person attendance (drops to 127 without children's program)
 - Average 39 online attendance (rose to 44 without children's program)
 - Minister Pat began his role as Fellowship Pastor
 - Launched a digital bulletin (crossbridge.life/bulletin)
 - Ends of the Earth film showing
 - CB Worship and Prayer Night
 - CB DNA Task Force began
 - Cheng Farewell postponed
 - CB Outdoor BBQ Lunches
 - CB Coffee Ministry Launch
 - CB Annual Report Video
 - Farewell Lunches, Gatherings, and Send-off for Minister
 - CB Church Clean-Up (56 showed up, finished in 40 minutes)

• Report from BOD

- Stewardship Committee
 - Support church reopening for clean and safe environment

- Church cleaning and landscape maintenance
- Sunday services support. Indoor/outdoor events support
- Church office support (bills and invoices)
- Purchase and maintain supplies and equipment
- Purchase COVID-19 antigen test kids (for pastoral staff and essential coworkers)
- Christmas decorations in progress
- Inspection of the fire extinguishers





151 Handrail Repair (Complete)



151 Gutter Cleaning (Complete)



Hand sanitizer refill (Complete)



Main Building Men's Restroom Wall Hole Patch (Complete)



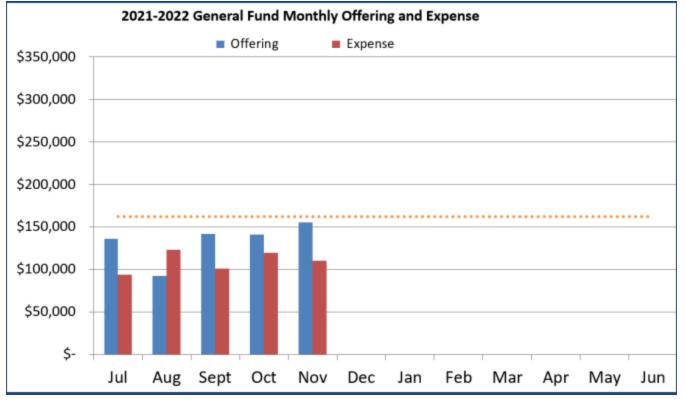
Special thanks to all the fellowship brothers and sisters!

- Church Staff Openings
 - Property Manager (Half-Time)
 - Experienced Building Maintenance Custodian (Full-Time)
- Church Reopening Guideline
 - If you are identified as a close contact, please refrain from attending in-person church activities until one of the following conditions is met:
 - (A) Fully vaccinated and tested negative for COVID-19 using a PCR (not the rapid antigen tests) at least 5 days after the exposure, OR
 - (B) having no symptoms and 14 days have elapsed since the exposure regardless of vaccine status if they elect not to be tested.
 - People who are tested positive for COVID-19 can resume in-person activities at church if
 - (A) 10 days have elapsed since symptoms first appeared or when you tested positive for COVID-19, whichever is the first; AND
 - (B) they are asymptomatic or the symptoms are resolved (except for the loss of taste which can persist), AND
 - (C) no fever in the last 24 hours.
 - For people who have tested negative but live with a COVID-19 positive individual, if they cannot isolate themselves from the COVID-19 positive person, they are considered close contact and should refrain from attending in-person church activities.
 - They should get a PCR test again at least 5 days after the end of quarantine for the most recently infected member of the household (i.e. the PCR test should be done 15 days after the COVID-19 positive person's symptoms first appeared or when you tested positive for COVID-19, whichever is the first).
 - If the PCR test is negative, the close contact can resume in-person activities.
 - If the person was isolated from the COVID positive individual, he/she can get a PCR test 5 days since the isolation date and resume in-person church activities if tested negative.
 - Note that this does not apply to a COVID positive individual who does not need to be re-tested but follows the previous bullet point to resume in-person activities
- Neighbor Church Partnership Initiative
 - Goal:

- Share the abundance God has provided our church
- Grow in faith that God will provide for our own church's needs as well
- Build church partnerships not only us giving, but also receiving the blessing of fellowship nd knowing God more through serving with other churches
- Committee members
 - Beata Shih (Chair), Jimin Xiong (Social Concern Committee Chair, Elbert Chang, Samuel Chang, and Lilian Wang
 - Pastor Staff Consultant: Pastor Juta, Pastor Yuegang, and Pastor Bowman
- # of Neighbor Churches: 100+
- Fundraising: \$140+K raised
- Continue to reach out to neighbor churches
- Evaluate partnership opportunities with our partners in 2022
- Report from BOE
 - BoE Meeting Highlights
 - October 17th Annual meeting presentation Q&A will be posted on church website soon
 - December 5th CBE promotion meeting presentation and response to Q&A session will be posted by the end of the year
 - December CC retreat on How to Reach Out to the Younger Generations
 - Recent BoE special financial aids
 - Pastoral Staff Advanced Study
 - Christian Memorial Education Fund (seminarians and Christian publications)
 - Reopening Taskforce
 - Until 1/2/2022, all worship service and Sunday schools at Lexington remains online (new deacon installation)
 - Pre-recorded joint worship services and Advent candle lighting
 - Distributing the holy communion kits to congregants
 - Fellowship group meeting to decide how to meet
 - Recent approved hiring:
 - ¹/₂ time property manager
 - Full-time property maintenance coworker
 - Review Mission Committee's proposals
 - Afghan Evacuee Supporting Plan
 - Others
 - Renewing the church HR system with the help of HR manager
 - Communications
 - Compensation and Benefits
 - HR administrative work
 - Restore HR committee to standardize HR systems
- 2022 Church Calendar
 - Please review 2022 church calendar
 - CBCGB_Church_Calendar_2022_English_long_form.docx
 - March Church Council meeting will be scheduled 3/26/2022
 - December BoE meeting will be scheduled on 12/3/2022
 - December CC meeting will be scheduled 12/10/2022
 - May CM/Children Retreat (5/20-5/22)
 - Empower God'S Children Conference originally scheduled for September
 - Will remain TBD until a new date can be finalized as the September calendar is full

- 2022 Ministry Matrix
 - Please update Ministry Matrix as soon as you can
 - 2022 Ministry Matrix (Short Form)
 - 2022 Ministry Matrix (Long Form)
- Quarterly Financial Report

November											
	Offering		Expense		Balance		Cumulative Balance				
General Fund	\$	155,405	\$	110,327	\$	45,078	\$	125,792			
Mission Fund	\$	45,640	\$	40,362	\$	5,278	\$	87,323			
Benevolence Fund	\$	1,925	\$	-	\$	1,925	\$	135,864			
CBE Fund	\$	850	\$	-	\$	850	\$	1,217,560			
SCM	\$	5,560	\$	1,400	\$	4,160	\$	56,555			
Capital Fund	\$	223	\$	-	\$	223	\$	337,319			



• Clarification on Reimbursement

- CC approvers in your email. Email to <u>requisition@cbcgb.org</u>
- Attach requisition form plus relevant receipts
- Honorarium

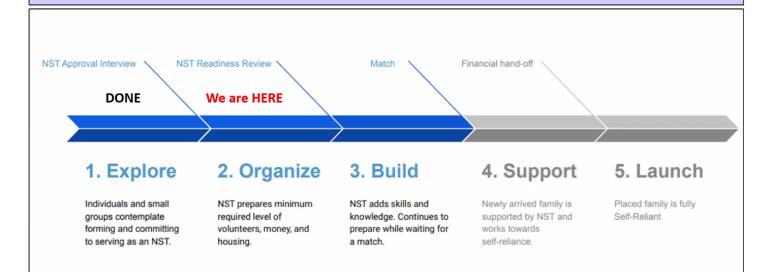
Current Honorarium Rates Per Session

- Honorarium for Sunday Service Speaker: \$300
- Honorarium for Retreat Speaker: \$300
- Honorarium for Retreat Workshop: \$180
- Honorarium for Workshop at Church: \$180
- Honorarium for Sunday School Speaker: \$180

(Note: one session time is normally counted as 1 hour, e.g., 2 hours will be 2 sessions.)

- CBEAT/CBET Project
 - CBE Project Updates
 - Surface Water Analysis (ongoing)
 - The outside consultant is looking into the surface water/soil test study
 - HVAC/Drainage Design (done)
 - CBE design team will iterate the HVAC/Drainage design and Electrical Design/Alarm
 - Building Permit Application
 - After the design drawing is ready, a meeting with the Lexington Town Planning Board will be arranged to review all the design before submitting the building permit application
 - Contractor Searching will start after the building permit has been approved
 - Promotion is ongoing
 - CBE Info session last Sunday (12/5)
 - Electronic version of the promotional brochure with pledge forms has been sent to all church members. A printed brochure and pledge forms will be mailed to current church members and former members soon
 - Promotional website is in palace
 - Promo video to be created soon
 - Shared in various church ministries
- Afghan Evacuee Support

Five Steps to Create a Neighborhood Support Team



- General Status Summary
 - Afghan Ministry leadership:
 - Sponsors: MM and SCM
 - Ministry Co-Leaders: Nancy and Eric
 - Interface with external contacts and internal church communication LIRS/Ascentria, Park Street Church, Afghan experts, etc)
 - 12 individual committees are set up, leaders have been confirmed
 - 34 people from CBCGB and external resource
 - Agencia-Alpha (Boston based non-profit organization who specialized in immigration)
 - Ramir Usmani (Afghan Refugee arrived last week) will be our Translator
 - Housing
 - Searching for a 3 bedroom with 1.5 bathroom near the church vinity towns with a good public transportation
 - If no proper housing is found in time, a temporary housing in NH is confirmed for 90 days

• Fundraising

- Fundraising will kickoff as soon as the Financial Funding Match is approved by the Church Council today
 - Begin on 12/18 and end on 1/31
 - Funding Matching: 1 for 1
 - Fund matching Request Amount = total fund raised in Dec/Jan
 - Upper Limit = \$50K
 - This will come from the General Fund
 - Benevolence Fund could be an acceptable option too
 - Action: Determine if using the Benevolence Fund can be used as the church match
- Funding Target: \$80K (Refugee status) vs. \$100K+ (Evacuee status)
 - The goal is to help the family to become independent within 6 months
 - This will remain as a one-time funding challenge, unless circumstances change
- MM/SCM will actively communicate the Donation need to the church members
- A separate Afghan Ministry Bank Account will be set up by the Finance Committee
- The Ministry Revenues and Expenses will be monitored by the Ministry Finance Team (Eric, Nancy, and Joe Shiu)
 - An Afghan Ministry Finance Policy guideline will be set up (i.i reimbursements to committee, disbursement to family, etc.)
 - Any Expense exceeding \$250 requires a pre-approval from Eric/Nancy
 - The items must be identified and confirmed by the individual committee meeting minutes
 - Any Expense that is less that \$250 only requires the individual committee lead/coordinator's pre-approval before actual execution
 - All expense reimbursement requests must be approved by the individual committee lead/coordinator first before they can be submitted to the church Finance Committee for actual reimbursement

CBCGB NST (24 from CB, 10 from CM; Agencia-Alpha; Afghan translator) – Post 12/6 NST meeting decision

Team #	COMMITTEE Coordinator(S) FULL NA		EMAIL	CELL	TOWN
	NST Co-coordinators	Nancy Yen Cintolo	nancy.cintolo@gmail.com	978-809-4975	Waltham
	NST Co-coordinators	Eric Chiu	eric1chiu@gmail.com	617-763-6607	Lexington
	One-Time & Initial Set-Up Support				
1	NST Administrative Coordinator	Petek Altug	petekaltug@gmail.com	631-428-4250	Waltham
2	Finance Committee Coordinator	Eric Chiu	eric1chiu@gmail.com	617-763-6607	Lexington
3	Housing Committee Coordinator	Lilian Wang	wanglilian3@gmail.com	617-301-2760	Waltham
4	Apartment Set-up Coordinator	Lois, Andrew & Cindy	Loiskoh@gmail.com	978-844-9929	Lexington
	> Apartment Cleaning Team Coordinator	Lois, Andrew & Cindy		339-368-4957	Winchester, MA
	> Handyman Team Coordinator		cklmorrison@gmail.com	978-684-2130	Andover, MA
	> Small Items Pickup Team Coordinator				
5	Welcoming Committee Coordinator	Kersing Huang	kersingh@gmail.com	732-546-7631	Chestnut Hill, MA
6	Fundraising Coordinator	I-Yu Chen	iyuchen@acm.org	978-621-6566	Somerville
	On-going Support Services				
7	Job Search Coordinator	Eric Chiu	eric1chiu@gmail.com	617-763-6607	Lexington
8	Interpreter Coordinator (Translator)	Ramir & Waranga Usmani			
9	Healthcare Coordinator	Timothy Huang	thuang326@gmail.com	978-397-8873	Brookline
10	Education Coordinator	Lilian Wang	wanglilian3@gmail.com	617-301-2760	Waltham
11	Cultural Mentoring Coordinator	Leon He & Natalie	me@leonhe.com	978-902-7076	Arlinton
			ningningnc@gmail.com	561-789-2242	Arlinton
12	Transportation & Ride Coordinator	John Cintolo	jcintolo@gmail.com	978-621-8872	Waltham

- Based on our current commitments, this initiative can be managed by an existing ministry (MM/SCM or both)
- Our members donation to this initiative has no tax implication
- Paul motioned to support this fundraising with a 1-to-1 match up to \$50K
 - Da-zhi seconded the motion
 - The motion passed unanimously
 - **Follow-up:** we need to determine where the matching funds will come from
- Elder Paul closed the meeting Prayer at 1:28PM

BOD Post-Meeting

- Samuel has been nominated as head deacon
- Elbert has been nominated as CC secretary by Samuel, Hongwei seconded
- Ligong has been nominated as Church Treasurer and Finance Deacon by Colin, Samuel seconded
- Hongwei and Ye Tang have been nominated as Stewardship by Elbert, seconded Ligong
- All of the above positions have been confirmed unanimously
- Phil will be supporting the youth ministry
- Stan will be supporting the children ministry
- Josh will be transitioning to CM Spiritual Formation
- Kelly will be leading the CM Worship
- Jianzhong will be leading the CM IT issues
- Petek will be helping out with MM/SCM Missions Deacon
- Please sign up to visit a BOE meeting next year, or else. ;)