In Attendance

- Board of Elders (BoE): Paul Huang (BoE Chairman), Chaw-Bing Chang, KC Chu, Yuguang He, Ji-yong Wang
- **Board of Deacons (BoD):** Jianglin Liang (Head Deacon), Petek Åltug, Elbert Chang, Hongwei Huang, Kelly Hsu, Keuiyu Joshua Lin, Philip Sailer, Ye Tang, Stan Wang, Ligong Xu, Jianzhong Yang
- Pastoral Staff: Senior Pastor Juta Pan, Minister Taylor Birkhimer, Pastor Duane Chang, Pastor Steve Chang, Minister Juan Chen, Pastor Jeff Hwang, Pastor Steven Bowman, Tony Ng, Minister Patrick Chen, Pastor Yuegang Zhang
- Additional: Jimin Xiong, Terry Yang, Eric Chiu, Tuanfeng Zheng, Ted Chen, James Tsang, Lilian Wang

Absentees:

o **Elders:** None

Deacons: Samuel Chang

o Pastors: None

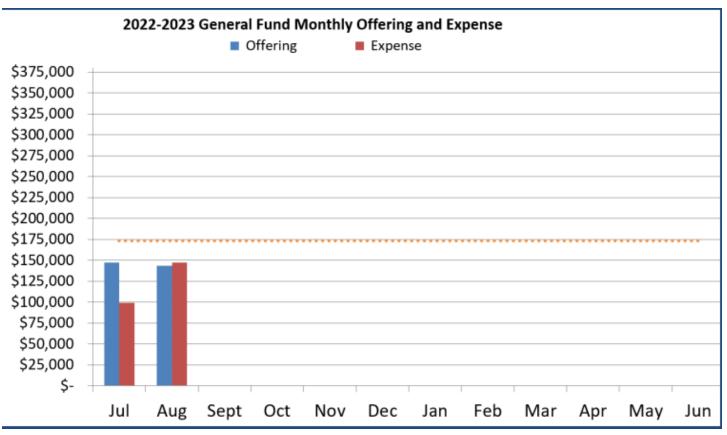
Location: Building 151, Online Zoom Meeting

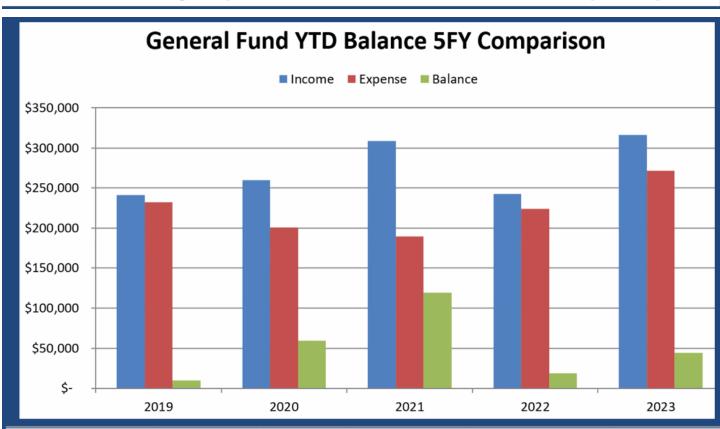
Meeting Agenda & Minutes

• Meeting started at 9:06 AM. Elder Paul opened in prayer.

• Finance Report

August								
		Offering		Expense		Balance	Cu	mulative Balance
General Fund	\$	143,439	\$	147,498	\$	(4,059)	\$	44,373
Mission Fund	\$	23,103	\$	38,132	\$	(15,029)	\$	25,986
Benevolence Fund	\$	1,775	\$	2,000	\$	(225)	\$	136,640
CBE Fund	\$	8,427	\$	-	\$	8,427	\$	1,364,289
SCM	\$	4,950	\$	1,550	\$	3,400	\$	55,105
Capital Fund	\$	220	\$	-	\$	220	\$	499,152





General Fund YTD Balance 5FY Comparison										
YTD August 2022	2019		2020		2021		2022		2023	
Income	\$	241,412	\$	259,902	\$	308,509	\$	242,218	\$	315,978
Expense	\$	231,889	\$	200,710	\$	189,430	\$	223,828	\$	271,605
Balance	\$	9,523	\$	59,191	\$	119,079	\$	18,390	\$	44,373
Ranking		5		2		1		4		⇒ 3

- CBE Phase Update
 - Purpose:
 - Community Evangelism: Host large music concert or sports events to attract seeker in the community to spread the Gospel
 - Expand current facility capacity for the seeker
 - If the Cross Bridge moves to an expanded chapel:
 - CM can move to two worship services, adding more seats for seekers
 - Cross Bridge will have a more intimate worship space for their size while still having room for growth
 - More facilities are needed to support youth and children ministry which do not currently have sufficient space for large group activities and small group meeting spaces
 - The current building was designed and built more than 30 years ago. This expansion provides opportunities to reorganize the Children's Ministry area to be safe and secure
 - Today's investment is not for the current generation, but for the future generation
 - Promotion Plan
 - Plan to promote the project plan to each fellowship group in the church through promotional video and other CBE material
 - Sister Wei-Xin will mail the CBE brochure to all current and previous members after the brochures have been updated
 - Current CBE plan
 - Divide the current plan into three phases:
 - Phase 1: \$2.36M (Fundraising \$1M)
 - Multipurpose Activity Center: Indoor Gym
 - o Bathrooms for multipurpose activity center
 - Bathroom fittings for the new chapel
 - o Foundation for phase 2 and 3
 - Phase 2: \$1.52M
 - Complete 15 new classrooms, 4 new offices
 - Connectors and framing for the new chapel
 - Phase 3: \$0.78M
 - Complete the new chapel with 355 seats
 - Improve gravel parking lot
 - Revised quote from contractor Callahan/Hoffman Co, Inc.
 - Design and Build

Phase I: 2,366KPhase II: 1,516KPhase III: 781K

■ Total: \$4,663K

Design and Permit: \$308K

• Build: \$4,355K

- Contractor is working on detailed design drawing and engineering work for phase I and preparing for the building permit application
- First 9 months Funding (12/18/2021-8/31/2022)

■ Received 38 pledges totalling: \$225,740

■ Total donation received in 9 months: \$147,360

■ Current CBE fund: \$1,364K

Projected total CBE fund at the completion of Phase I construction (December 2023): \$1,620K

Funding Projection For Phase I

- 1. Current funding by August 2022: \$1,364 K
- 2. Projected funding by December 2023: \$1,620 K
- 3. Phase I design and build cost: \$2,360 K
- 4. Additional fund to be raised: \$740K
- 5. Need everyone's participation in pledging and help in fundraising.
- o Timeline for Phase I

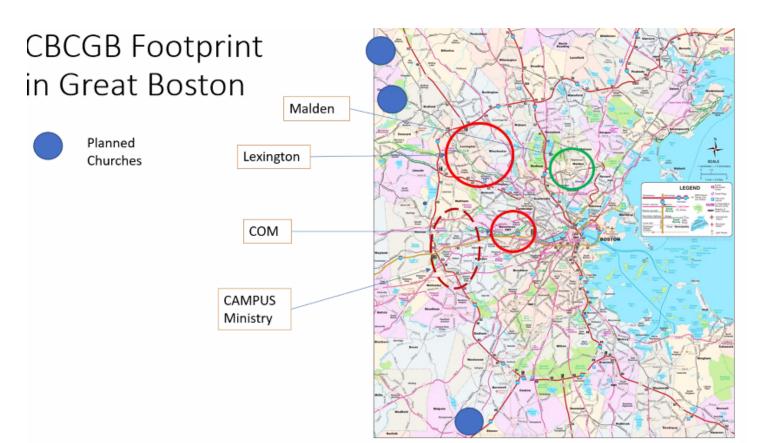
Project promotion & fundraising	Dec 2021
Design and Build Contractor searching	Apr 2022
Detail design for building permit	Sep 2022
Apply for building permit	Nov 2022
Construction begins	Mar 2023
Construction complete	Nov 2023
Building occupancy approval	Dec 2023

- Questions:
 - What is the value of putting down the foundation for the other parts of the phases if they are not completed?
 - It is more cost-efficient in the long run as the price to put down foundation later may be higher
 - Where does this current CBE effort fit into the original vision (i.e. Building 151 was Phase 1)
 - This current CBE project is a combination of the original project of Phase 2 and Phase 3
- Deacon Nominees for BOE Approval

2022	E. Name	C. Name	Year	Responsibility	2019	2020	2021	2022	2023
1	Jianglin Liang	梁江林	4	CM Fellowship	1		2		
2	Phil Sailer		1	CB, Children				1	
3	JianZhong Yang	杨建中	1	CM, IT/Technology				1	
4	Petek Altug		1	CM, Mission				1	
5	Samuel Chang	張博亭	4	Head/COM	1		2		
6	Hongwei Huang	黃紅衛	4	Stewardship	1		2		
7	Stan Wang	王維理	4	Youth	1		2		
8	Ye Tang	湯曄	3	Youth/Stewardship		1		2	
9	Kueiyu Joshua Lin	林奎佑	3	CM Worship		1		2	
10	Ligong Xu	徐立功	3	CM Web/financial		1		2	
11	Elbert Chang	張力中	2	CB, Secretary			1		
12	Kelly Hsu	徐嘉莉	2	CM, Worship Music			1		

Name	Congregation Represented	Gender	Status
Lilian Wang	СВ	F	1 st term, NTA
Eric Mui	СВ	M	1 st term, NTA
He Dong	COM	М	1 st term, BOE approved
Zhongli Zhang	CM	M	1 st term, BOE approved
Sophie Yang	CM	F	1 st term, BOE approved
Kelly Hsu	CM	F	2nd term, BOE approved

- o Elder Chaw-Bing motioned to approve the deacon nominations. Elder Paul seconded the motion
 - The motion passed unanimously
- Retreat Brainstorm Session
 - Church Governance
 - How to reach out to the younger generation (Gen Z. and Beyond)
 - Framing the question



- Who are Gen Z (Born 1997 to 2012)
 - O Where are they?
 - O What is happening in our culture (Nones)?
 - Many people in Gen Z do not want to identify with a specific church or any religious institution
 - How do we grow the Gen Z population organically and stay in the church?
 - Detail plan to reach out to new people (campus, off-site)
 - O How do we support our current kids growing up in the church?
 - O High-level partnership with those working on the campus?
 - How do other churches draw in the young generation?
 - Why is this important?
 - O How do we reach out to this generation?
- Solo Thinking
- Brainstorming
 - How might we reach out to 10-18 years?
 - o Parents need to equipped to engage their children to grow deeper in God
 - How might we reach out 18-22 years?
 - Should we partner with other churches around the country to ensure that the children growing up in our church are plugged into a community?
 - In the past, we have had students come from Boston and Cambridge, then Bradeis/Wellesley, but they is continuing to change
 - Accessibility to the church is a critical barrier
 - o COM
 - 10 undergrads
 - There are some English-speaking undergrad students
 - Can CB support COM by building relationships with those who

are English-speaking?

- How might we reach out to +22 years and community outreach?
 - How are the young professional fellowships doing now?
 - They generally do not feel a part of the greater church community
 - Building new leaders, improve engagement, reach out to them
 - Can we open our church facilities for other organizations to use as a means to reach out?
 - o For Gen Z, we will need to reach out to communities outside of Lexington
 - Cross-generational interactions are important as people settle down to serve as a discipleship opportunity
 - Thanksgiving gatherings, families hosting people for a meal, etc.
 - COM
 - What percentage of people in the congregation have homes to host gatherings?
 - Location based small groups vs age based small groups
- How do we make this a churchwide effort?
- Thoughts
 - There is room to improve the program attractiveness
 - There are less Christians who are visiting our church based on referral
 - How do we get people to explore the church?
 - O Do we understand what the younger generation is passionate about?
 - Outreach
 - Connect through services (tutoring, volunteer, career services)
 - Inreach
 - Get people engaged through service
 - Think of themselves less and to grow to support others
 - Will get to see how God is working in the church

- Summary
- Fellowship and Team Building
- Meeting ended at 12:29 PM. Elder Paul closed in prayer.